

dar group Factsheet

The Dar Group is a privately owned international professional services firm, underpinned by specialist brands, dedicated to the planning, design, engineering and project management of facilities, installations and structures that contribute to the sustainable advance of communities worldwide.

Dar Group grew out of the ambitions of the Middle East region's leading design consultancy Dar Al-Handasah, which was founded in 1956 by four engineering professors from the American University of Beirut. In 1986, the Dar Group was created to embark on a mission to build a global portfolio of premium engineering and design brands.

FAST FACTS

Founded: 1956
Group formed: 1986
Headquartered: Dubai
Headcount: 18,000 across c.200 offices
Global footprint: 58 countries
No. of Companies: 13
Performance:
 Gross revenue – c. \$2.6 billion in 2015
 ENR Rankings – rated #7 international design firm in 2016

OWNERSHIP & LEADERSHIP

The Dar Group is owned by 37 shareholders who are working partners of the business leading key regions, services and ensuring connectivity across the Group. Each Dar Group company operates independently under the leadership of its own management and boards. Group strategy, including decisions on acquisitions, is led by its Chairman and CEO.

Talal Shair – Chairman & CEO

Mr. Shair is the Chairman-CEO of Dar Al-Handasah Consultants (Shair and Partners) and of the Dar Group it founded. He is a Member of the Young Presidents Organization of which he is a Founding Member of the Cairo Chapter; he sits as a Member of the Board of Trustees of

- American University of Beirut, Lebanon;
- International College, Beirut, Lebanon;
- King's Academy, Jordan;

and is a Member of Lebanese American University's Advisory Board.

FOUR PILLARS OF GROWTH

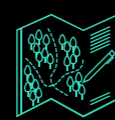
Dar Group's vision is to connect people, places and communities, providing world-class, innovative solutions to the most complex engineering and design needs globally. Its strategy is to complement the current portfolio of premium brands through selective M&A to create a leading global engineering and consulting brand with breadth and scale across all four of its strategic growth pillars:



infrastructure



architecture



project management



energy

A LEGACY OF EXCELLENCE & GROWTH

Dar Group's strategy is to promote sustained excellence through a portfolio of sector leading companies, and to expand through organic growth, group synergies, and scale acquisitions that complement its existing capabilities.

| | COMPANY | SERVICE AREA | HQ | ABOUT |
|------------------------------|---|--------------------|---------------|---|
| Founded 1956 | Dar Al-Handasah | Infrastructure | Beirut | Leading international consultancy with design centers in Beirut, Cairo, London, Pune and Amman and 45 regional operation offices in 30 countries across EMEA, Asia and the Commonwealth of Independent States. |
| Dar Group Formed 1986 | Perkins + Will | Architecture | Chicago | Architecture and design firm with 24 global offices that services the commercial, civic, cultural, healthcare, education, science and technology, and transportation sectors. |
| 1986 | Penspen | Energy | London | Provider of engineering, operations, integrity and maintenance services to the oil and gas industry. Completed over 5,000 pipeline and pipeline-related projects in over 40 countries. |
| 1989 | TY. Lin International | Infrastructure | San Francisco | Civil and structural engineering firm, operating in the US and Asia, that specializes in the planning, design and construction engineering / inspection of public and private infrastructure. |
| 2004 | R&H Rail (Pty) Ltd. | Infrastructure | Johannesburg | Provider of integrated consulting services to the railway sector and one of Africa's largest private rail consultants. |
| 2005 | IPA Advisory | Project Management | London | Independent advisory firm that provides professional consultancy services in Markets & Transactions, Regulation & Policy and PPP across the Energy, Water and Infrastructure sectors, with extensive experience across the UK, EMEA and Asia. |
| 2008 | Landrum & Brown | Infrastructure | Cincinnati | Leading aviation planning consultancy firm that provides services to the top 50 USA airports and services markets in China, Asia, Australia and the Middle East. |
| 2009 | D2 Consult International GmbH | Infrastructure | Linz | Consulting firm specialized in modern infrastructure, automated tunneling and complex lining systems. |
| 2009 | Ross & Baruzzini | Infrastructure | St. Louis | Provider of professional engineering, technology consulting, architectural, and construction administration to clients in the education, government, healthcare, and transportation industries. |
| 2009 | Integral Group | Infrastructure | California | Leader in building system design that specializes in the design of systems for a wide variety of project types operating out of 12 offices across Canada, the US and the UK. |
| 2012 | Currie & Brown | Project Management | London | Leading construction consultancy that provides a range of construction management specialist skills including cost management, project management, building surveying, PFI/PPP services, due diligence and sustainable working. |
| 2012 | Project Finance Advisory Ltd. ("PFAL") | Project Management | San Francisco | Dar Group establishes Project Finance Advisory, Ltd. (PFAL), in the US to provide complementary expertise in large-scale infrastructure and real estate financial advisory services for public and private sector clients. |
| 2013 | Maffei | Infrastructure | Solagna | Italy-based engineering firm in the field of Tension Membrane / Fabric structures and ETFE foil designs for structural applications such as stadia covers, façades and retractable systems. |